

# Financial Results for FY2013 (The year ended March 31, 2014)

# May 9, 2014 Masayo Tada, President and CEO

Dainippon Sumitomo Pharma Co., Ltd.

# Financial Results for FY2013

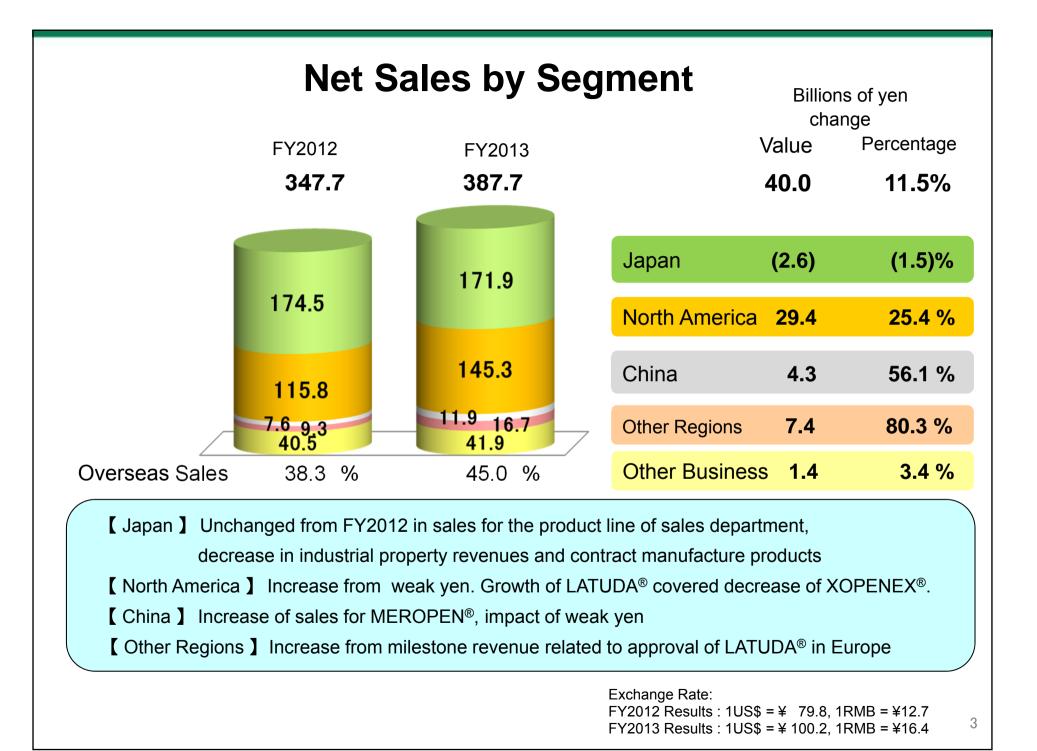


|        |                                 | Financia | I Results | s for F | (2013                   |            | Billions of ye          |  |
|--------|---------------------------------|----------|-----------|---------|-------------------------|------------|-------------------------|--|
|        |                                 | EV/0040  | 51/0040   | Compa   | rison to FY2            | 2012       | FY2013                  |  |
|        |                                 | FY2012   | FY2013    | Value   |                         | Percentage | Forecasts               |  |
|        |                                 | Results  |           |         | Exchange Rate<br>Impact | (%)        | (4 <sup>th</sup> April) |  |
| Net s  | ales                            | 347.7    | 387.7     | 40.0    | 32.2                    | 11.5       | 387.0                   |  |
| Cost   | of sales                        | 101.7    | 104.1     | 2.4     | 3.6                     | 2.4        |                         |  |
| Gross  | s profit                        | 246.0    | 283.6     | 37.6    | 28.6                    | 15.3       |                         |  |
| SG&A   | expenses                        | 221.0    | 241.5     | 20.5    | 27.5                    | 9.3        |                         |  |
|        | SG&A expenses<br>less R&D costs | 161.2    | 171.6     | 10.5    | 20.8                    | 6.5        |                         |  |
|        | R&D Costs                       | 59.8     | 69.8      | 10.0    | 6.7                     | 16.6       |                         |  |
| Opera  | ating income                    | 25.0     | 42.1      | 17.1    | 1.1                     | 68.3       | 42.0                    |  |
| Ordina | ary income                      | 24.5     | 40.6      | 16.1    |                         | 65.8       | 41.0                    |  |
|        | ordinary<br>e (loss)            | (6.3)    | (5.9)     | 0.4     |                         |            |                         |  |
| Net ir | ncome                           | 10.0     | 20.1      | 10.0    |                         | 99.7       | 20.0                    |  |
| ΕB     | ITDA                            | 60.3     | 68.1      | 7.8     |                         | 12.9       |                         |  |

Notes: 1. All values are rounded to the nearest 100 million yen.

2. EBITDA: Earnings before Interest, Taxes, Depreciation and Amortization, and Extraordinary income / loss.

Exchange Rate: FY2012 Results : 1US\$ = ¥ 79.8, 1RMB = ¥12.7 FY2013 Results : 1US\$ = ¥ 100.2, 1RMB = ¥16.4 2



|  | Sales ir | Sales in Japan Billions of y |            |                |  |  |  |  |  |  |
|--|----------|------------------------------|------------|----------------|--|--|--|--|--|--|
|  | FY2012   | FY2013                       | Comparisor | n to FY2012    |  |  |  |  |  |  |
|  | Results  | Results                      | Value      | Percentage (%) |  |  |  |  |  |  |
| AIMIX®                                     | 2.0      | 6.9                          | 4.9        | 243.1          |  |  |  |  |  |  |
| AVAPRO <sup>®</sup>                        | 11.7     | 12.1                         | 0.4        | 3.6            |  |  |  |  |  |  |
| LONASEN®                                   | 10.7     | 12.6                         | 1.9        | 17.2           |  |  |  |  |  |  |
| TRERIEF <sup>®</sup>                       | 7.0      | 9.5                          | 2.5        | 35.1           |  |  |  |  |  |  |
| Strategic products total                   | 31.5     | 41.1                         | 9.7        | 30.7           |  |  |  |  |  |  |
| METGLUCO®                                  | 12.0     | 15.8                         | 3.8        | 31.3           |  |  |  |  |  |  |
| SUREPOST®                                  | 0.7      | 1.7                          | 1.0        | 149.3          |  |  |  |  |  |  |
| New products total                         | 12.7     | 17.4                         | 4.8        | 37.6           |  |  |  |  |  |  |
| AmBisome®                                  | 4.6      | 4.8                          | 0.2        | 4.3            |  |  |  |  |  |  |
| MIRIPLA®                                   | 1.1      | 1.2                          | 0.0        | 2.8            |  |  |  |  |  |  |
| REPLAGAL®                                  | 9.9      | 9.8                          | (0.1)      | (1.2)          |  |  |  |  |  |  |
| Specialty products total                   | 15.6     | 15.7                         | 0.1        | 0.7            |  |  |  |  |  |  |
| AMLODIN®                                   | 29.2     | 27.0                         | (2.2)      | (7.5)          |  |  |  |  |  |  |
| GASMOTIN®                                  | 19.5     | 15.0                         | (4.4)      | (22.8)         |  |  |  |  |  |  |
| PRORENAL®                                  | 14.2     | 13.5                         | (0.7)      | (4.9)          |  |  |  |  |  |  |
| MEROPEN®                                   | 10.3     | 9.8                          | (0.5)      | (4.8)          |  |  |  |  |  |  |
| Others in product line of Sales Department | 35.0     | 30.8                         | (4.1)      | (11.8)         |  |  |  |  |  |  |
| Product line of Sales Department total     | 168.0    | 170.5                        | 2.6        | 1.5            |  |  |  |  |  |  |
| Others                                     | 6.5      | 1.4                          | (5.1)      | (78.8)         |  |  |  |  |  |  |
| Japan total                                | 174.5    | 171.9                        | (2.6)      | (1.5)          |  |  |  |  |  |  |

Note: Sales figures before reduction of rebates

### Sales in North America & China

|                              | FY2012  | FY2013        |        | FY2012  | FY2013   | Cha    | nge                     |
|------------------------------|---------|---------------|--------|---------|----------|--------|-------------------------|
|                              | Results | Results       | Change | Results | Results  | Value  | Exchange<br>Rate Impact |
| North America                |         | (Million \$)  |        |         | (Billion | yen)   |                         |
| LATUDA®                      | 202     | 421           | 219    | 16.1    | 42.2     | 26.0   | 8.6                     |
| LUNESTA®                     | 561     | 579           | 18     | 44.8    | 58.0     | 13.2   | 11.8                    |
| XOPENEX®                     | 317     | 121           | (197)  | 25.3    | 12.1     | (13.3) | 2.5                     |
| BROVANA®                     | 160     | 168           | 8      | 12.7    | 16.8     | 4.1    | 3.4                     |
| Ciclesonide                  | 67      | 81            | 14     | 5.4     | 8.2      | 2.8    | 1.7                     |
| Industrial property revenues | 98      | 41            | (57)   | 7.8     | 4.1      | (3.7)  | 0.8                     |
| Others                       | 46      | 40            | (6)    | 3.7     | 4.0      | 0.3    | 0.8                     |
| Total                        | 1,451   | 1,450         | (1)    | 115.8   | 145.3    | 29.4   | 29.5                    |
| China                        |         | (Million RMB) |        |         | (Billion | yen)   |                         |
| MEROPEN®                     | 494     | 597           | 103    | 6.3     | 9.8      | 3.5    | 2.2                     |
| Others                       | 110     | 131           | 21     | 1.4     | 2.1      | 0.8    | 0.5                     |
| Total                        | 603     | 727           | 124    | 7.6     | 11.9     | 4.3    | 2.7                     |

Note: FY2012 figures are for sales of Jan. to Dec. 2012.

Exchange Rate: FY2012 Results : 1US\$ = ¥ 79.8, 1RMB = ¥12.7

FY2013 Results : 1US\$ = \$\$100.2, 1RMB = \$\$16.4

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### Segment Breakdown for North America

<Excluding amortization of patent rights and goodwill, etc.>

|                      | FY2012<br>Results | FY2013<br>Results | Change | FY2012<br>Results | FY2013<br>Results | Change | Exchange<br>Rate Impact |
|----------------------|-------------------|-------------------|--------|-------------------|-------------------|--------|-------------------------|
|                      |                   | (Million \$)      |        |                   | (Billion          | yen)   |                         |
| Net sales            | 1,451             | 1,450             | (1)    | 115.8             | 145.3             | 29.4   | 29.5                    |
| Cost of sales        | 173               | 149               | (24)   | 13.8              | 15.0              | 1.1    | 3.0                     |
| Gross profit         | 1,278             | 1,301             | 23     | 102.0             | 130.3             | 28.3   | 26.5                    |
| SG&A expenses        | 766               | 782               | 16     | 61.1              | 78.3              | 17.2   | 15.8                    |
| Income of<br>segment | 513               | 519               | 7      | 40.9              | 52.0              | 11.1   | 10.7                    |

<Impact from amortization of patent rights and goodwill, etc.>

|                          | FY2012<br>Results | FY2013<br>Results | Change | FY2012<br>Results | FY2013<br>Results                                     | Change | Exchange<br>Rate Impact |  |  |
|--------------------------|-------------------|-------------------|--------|-------------------|---|--------|-------------------------|--|--|
| (Million \$)             |                   |                   |        | (Billion yen)     |   |        |                         |  |  |
| SG&A expenses            | 324               | 181               | (143)  | 25.9              | 18.2  | (7.7)  | 3.7                     |  |  |
| Income (loss) of segment | (324)             | (181)             | 143    | (25.9)            | (18.2)  | 7.7    | (3.7)                   |  |  |
|                          |                   |                   |        | FY2               | hange Rate:<br>2012 Results : 1U<br>2013 Results : 1U |        |                         |  |  |

|         |                                 | Seg   | gment                          | Infor                         | matio       | n                |          | Billions | of yen |
|---------|---------------------------------|-------|--------------------------------|-------------------------------|-------------|------------------|----------|----------|--------|
|         |                                 |       |                                | Pharmaceutica                 | ls Business |                  |          | Other    |        |
|         |                                 | Japan | North<br>America <sup>%1</sup> | Amortization<br><sup>*2</sup> | China       | Other<br>Regions | Subtotal | Business | Total  |
|         | Net sales (Sales to customers)  | 171.9 | 145.3                          | —                             | 11.9        | 16.7             | 345.8    | 41.9     | 387.7  |
| ΓŢ      | Cost of sales                   | 49.3  | 15.0                           | _                             | 2.6         | 4.4              | 71.3     | 32.8     | 104.1  |
| FY2013  | Gross profit                    | 122.7 | 130.3                          | _                             | 9.3         | 12.3             | 274.6    | 8.9      | 283.6  |
|         | SG&A expenses less R&D<br>costs | 61.9  | 78.3                           | 18.2                          | 6.1         | 0.9              | 165.4    | 6.2      | 171.6  |
| Results | Income (loss) of segment        | 60.8  | 52.0                           | (18.2)                        | 3.2         | 11.4             | 109.2    | 2.7      | 111.9  |
| S       | R&D costs                       |       |                                |                               |             |                  | 68.9     | 0.9      | 69.8   |
|         | Operating income                |       |                                |                               |             |                  | 40.4     | 1.8      | 42.1   |
|         | Net sales (Sales to customers)  | 174.5 | 115.8                          | _                             | 7.6         | 9.3              | 307.2    | 40.5     | 347.7  |
| п       | Cost of sales                   | 50.3  | 13.8                           | —                             | 1.8         | 4.5              | 70.5     | 31.2     | 101.7  |
| FY2012  | Gross profit                    | 124.4 | 102.0                          | —                             | 5.8         | 4.7              | 237.0    | 9.0      | 246.0  |
|         | SG&A expenses less R&D<br>costs | 63.8  | 61.1                           | 25.9                          | 4.0         | 0.4              | 155.1    | 6.0      | 161.2  |
| Results | Income (loss) of segment        | 60.6  | 40.9                           | (25.9)                        | 1.8         | 4.3              | 81.9     | 3.0      | 84.9   |
| ts      | R&D costs                       |       |                                |                               |             |                  | 59.1     | 0.8      | 59.8   |
|         | Operating income                |       |                                |                               |             |                  | 22.8     | 2.3      | 25.0   |
|         | Net sales (Sales to customers)  | (2.6) | 29.4                           | _                             | 4.3         | 7.4              | 38.6     | 1.4      | 40.0   |
| 0       | SG&A expenses less R&D<br>costs | (1.9) | 17.2                           | (7.7)                         | 2.1         | 0.5              | 10.3     | 0.2      | 10.5   |
| Change  | Income (loss) of segment        | 0.2   | 11.1                           | 7.7                           | 1.4         | 7.0              | 27.4     | (0.3)    | 27.1   |
| ge      | R&D costs                       |       |                                |                               |             |                  | 9.8      | 0.2      | 10.0   |
|         | Operating income                |       |                                |                               |             |                  | 17.6     | (0.5)    | 17.1   |

X1. Excluding amortization of patent rights and goodwill, etc.

\*2. Amortization of patent rights and goodwill, etc.

Exchange Rate:

FY2012 Results : 1US\$ = ¥ 79.8, 1RMB = ¥12.7 FY2013 Results : 1US\$ = ¥ 100.2, 1RMB = ¥16.4 7

### **Ordinary income & Net income**

Billions of yen

|  | FY2012            | FY2013          | Cha                   | nge           |
|--|-------------------|-----------------|-----------------------|---------------|
|  | Results           | Results         | Value                 | Percentage(%) |
| Operating income   | 25.0              | 42.1            | 17.1                  | 68.3          |
| Non-operating income and expenses  | (0.5)             | (1.5)           | (1.0)                 |               |
| Ordinary income  | 24.5              | 40.6            | 16.1                  | 65.8          |
| Extraordinary income   |                   | 4.1             | 4.1                   |               |
| Gain on sales of investment securities   | _                 | 2.8             | 2.8                   |               |
| Fair value adjustment of contingent consideration                                | —                 | 1.3             | 1.3                   |               |
| Extraordinary loss   | 6.3               | 10.0            | 3.6                   | $\square$     |
| Impairment loss<br>Business structure improvement expenses<br>Loss on litigation | 0.4<br>4.8<br>1.1 | 7.6<br>2.3<br>— | 7.2<br>(2.5)<br>(1.1) |               |
| Income taxes   | 8.1               | 14.6            | 6.5                   |               |
| Net income   | 10.0              | 20.1            | 10.0                  | 99.7          |

【 Gain on sales of investment securities 】 Gain on a sale of the listed stock

[Impairment loss] Impairment loss for in-process R&D in the U.S. and idle real estate in Japan

[Business structure improvement expenses] Restructuring in the U.S. and Japan

# **Financial Position**

Billions of yen

|  | as of<br>Mar. 31, 2013   | as of<br>Mar. 31, 2014 | Change  |
|--|--|------------------------|---------|
| Assets   | 607.2  | 659.0                  | 51.8    |
| Current assets   | 333.4  | 359.6                  | 26.2    |
| Fixed assets   | 273.8  | 299.4                  | 25.6    |
| Liabilities  | 258.0  | 260.5                  | 2.5     |
| Current liabilities  | 124.8  | 131.2                  | 6.4     |
| Long-term liabilities  | 133.1  | 129.3                  | (3.9)   |
| Net assets   | 349.2  | 398.5                  | 49.3    |
| (Shareholders' equity ratio)   | 57.5%  | 60.5%                  |         |
| (Assets)<br>Notes and accounts re<br>Intangible assets +10.8<br>(Liabilities)<br>Income taxes payable<br>Interest-bearing debt (<br>(Net Assets)<br>Foreign currency trans | 5 Investment securi<br>+8.4 Reserve for s<br>loans/bonds) (20.0) | ales rebates +7.3      | s +10.3 |

# **Cash Flows**

| FY2013  | Billions of yen |
|---|-----------------|
| I Net cash provided by operating activities                                       | +49.9           |
| <ul> <li>Income before income taxes and minority interests</li> </ul>             | +34.7           |
| <ul> <li>Depreciation and amortization (Include goodwill amortization)</li> </ul> | +26.8           |
| <ul> <li>Increase notes and accounts payable</li> </ul>                           | (15.2)          |
| I Net cash used in investing activities   | (26.2)          |
| Purchase of property, plant and equipment, and intangible assets                  | (21.6)          |
| Proceeds from sales of investment securities                                      | (9.1)           |
|   |                 |
| III Net cash used in financing activities   | (27.2)          |
| <ul> <li>Net decrease in loans payable and bonds payable</li> </ul>               | (20.0)          |
| <ul> <li>Cash dividends paid</li> </ul>   | (7.2)           |

Cash and cash equivalents at the end of period: 73.9 billion yen

### (compared with the beginning of period +2.5 billion yen)



# **Financial Forecast for FY2014**



# **FY2014 Overview of Financial Forecast**

### Net Sales

- Result of generic entry of LUNESTA<sup>®</sup> (North America) and NHI price revision (Japan)
- Offset by strategic product growth but sales down by 9.2%
- Expenses
  - Decrease in amortization (LUNESTA<sup>®</sup> patent rights)
  - Decrease in SG&A due to efficient spending
  - Concentrate investment on priority programs, keeping the total R&D cost at the same level

Secure "20 billion JPY" in operating income



### **Financial Forecast for FY2014**

Billions of yen

|          |                                 | FY2013  | FY2014   | Comparison | to FY2013         |
|----------|---------------------------------|---------|----------|------------|-------------------|
|          |                                 | Results | Forecast | Value      | Percentage<br>(%) |
| Net sale | es                              | 387.7   | 352.0    | (35.7)     | (9.2)             |
| Cost of  | sales                           | 104.1   | 102.5    | (1.6)      | (1.5)             |
| Gross p  | Gross profit                    |         | 249.5    | (34.1)     | (12.0)            |
| SG&A ex  | kpenses                         | 241.5   | 229.5    | (12.0)     | (4.9)             |
|          | SG&A expenses less<br>R&D costs | 171.6   | 159.5    | (12.1)     | (7.1)             |
|          | R&D Costs                       | 69.8    | 70.0     | 0.2        | 0.3               |
| Operatin | g income                        | 42.1    | 20.0     | (22.1)     | (52.5)            |
| Ordinary | income                          | 40.6    | 19.0     | (21.6)     | (53.2)            |
| Extraord | inary income (loss)             | (5.9)   | 8.0      | 13.9       |                   |
| Net inco | ome                             | 20.1    | 12.0     | (8.1)      | (40.2)            |
| E B      | ITDA                            | 68.1    | 38.0     | (30.1)     | (44.2)            |

Notes: 1. All values are rounded to the nearest 100 million yen.

2. EBITDA: Earnings before Interest, Taxes, Depreciation and Amortization, and Extraordinary income / loss. Exchange Rate:

FY2013 Results : 1US\$ = ¥100.2, 1RMB = ¥16.4 FY2014 Forecast.: 1US\$ = ¥100.0, 1RMB = ¥16.0

|         |                                | Seg   | ment                           | Inform                       | natio                 | n              |          | Billions          | s of yen |
|---------|--------------------------------|-------|--------------------------------|------------------------------|-----------------------|----------------|----------|-------------------|----------|
|         |                                | Japan | North                          | Pharmaceutic<br>Amortization | als Business<br>China | Other          | Subtotal | Other<br>Business | Total    |
|         | Net sales (Sales to customers) | 169.0 | America <sup>%1</sup><br>119.0 | *2                           | 13.2                  | Regions<br>7.8 | 309.0    | 43.0              | 352.0    |
|         | Cost of sales                  | 50.7  | 11.6                           |                              | 2.4                   | 4.4            | 69.1     | 33.4              | 102.5    |
| FY2014  | Gross profit                   | 118.4 | 107.4                          | _                            | 10.8                  | 3.4            | 240.0    | 9.5               | 249.5    |
|         | SG&A expenses less R&D costs   | 60.1  | 75.8                           | 8.6                          | 6.5                   | 2.0            | 153.0    | 6.5               | 159.5    |
| Forecas | Income (loss) of segment       | 58.3  | 31.6                           | (8.6)                        | 4.3                   | 1.4            | 87.0     | 3.0               | 90.0     |
| ast     | R&D costs                      |       |                                |                              |                       |                | 69.0     | 1.0               | 70.0     |
|         | Operating income               |       |                                |                              |                       |                | 18.0     | 2.0               | 20.0     |
|         | Net sales (Sales to customers) | 171.9 | 145.3                          | _                            | 11.9                  | 16.7           | 345.8    | 41.9              | 387.7    |
| п       | Cost of sales                  | 49.3  | 15.0                           | _                            | 2.6                   | 4.4            | 71.3     | 32.8              | 104.1    |
| FY2013  | Gross profit                   | 122.7 | 130.3                          | _                            | 9.3                   | 12.3           | 274.6    | 8.9               | 283.6    |
|         | SG&A expenses less R&D costs   | 61.9  | 78.3                           | 18.2                         | 6.1                   | 0.9            | 165.4    | 6.2               | 171.6    |
| Results | Income (loss) of segment       | 60.8  | 52.0                           | (18.2)                       | 3.2                   | 11.4           | 109.2    | 2.7               | 111.9    |
| S.      | R&D costs                      |       |                                |                              |                       |                | 68.9     | 0.9               | 69.8     |
|         | Operating income               |       |                                |                              |                       |                | 40.4     | 1.8               | 42.1     |
|         | Net sales (Sales to customers) | (2.9) | (26.3)                         | _                            | 1.3                   | (8.9)          | (36.8)   | 1.1               | (35.7)   |
| 0       | SG&A expenses less R&D costs   | (1.8) | (2.5)                          | (9.6)                        | 0.4                   | 1.1            | (12.4)   | 0.3               | (12.1)   |
| Change  | Income (loss) of segment       | (2.5) | (20.4)                         | 9.6                          | 1.1                   | (10.0)         | (22.2)   | 0.3               | (21.9)   |
| ge      | R&D costs                      |       |                                |                              |                       |                | 0.1      | 0.1               | 0.2      |
|         | Operating income               |       |                                |                              |                       |                | (22.4)   | 0.2               | (22.1)   |

※1. Excluding amortization of patent rights and goodwill, etc.

X2. Amortization of patent rights and goodwill, etc.

Exchange Rate: FY2013 Results : 1US\$ = ¥ 100.2, 1RMB = ¥16.4 FY2014 Forecast.: 1US\$ = ¥ 100.0, 1RMB = ¥16.0 14

|                          | Sale    | s in Japan |           | Billions of yen |
|--------------------------|---------|------------|-----------|-----------------|
|                          | FY2013  | FY2014     | Compariso | n to FY2013     |
|                          | Results | Forecast   | Value     | Percentage (%)  |
| AIMIX®                   | 6.9     | 12.8       | 5.9       | 84.8            |
| AVAPRO®                  | 12.1    | 11.6       | (0.5)     | (3.9)           |
| LONASEN®                 | 12.6    | 13.5       | 0.9       | 7.1             |
| TRERIEF®                 | 9.5     | 11.7       | 2.2       | 23.2            |
| Strategic products total | 41.1    | 49.6       | 8.5       | 20.7            |
| METGLUCO®                | 15.8    | 16.1       | 0.3       | 2.2             |
| SUREPOST®                | 1.7     | 3.2        | 1.5       | 89.6            |
| New products total       | 17.4    | 19.3       | 1.9       | 10.7            |
| AmBisome®                | 4.8     | 5.4        | 0.6       | 13.0            |
| MIRIPLA®                 | 1.2     | 1.0        | (0.2)     | (13.1)          |
| REPLAGAL®                | 9.8     | 10.8       | 1.0       | 10.0            |
| Specialty products total | 15.7    | 17.2       | 1.5       | 9.2             |
| AMLODIN®                 | 27.0    | 22.4       | (4.6)     | (17.1)          |
| GASMOTIN®                | 15.0    | 11.4       | (3.6)     | (24.2)          |
| PRORENAL®                | 13.5    | 11.6       | (1.9)     | (14.3)          |
| MEROPEN®                 | 9.8     | 8.1        | (1.7)     | (17.3)          |
| Others                   | 32.2    | 29.4       | (2.8)     | (8.7)           |
| Japan total              | 171.9   | 169.0      | (2.9)     | (1.7)           |

### Sales in North America & China

|                     | FY2013  | FY2014        | Change | FY2013  | FY2014        | Cha    | nge               |  |
|---------------------|---------|---------------|--------|---------|---------------|--------|-------------------|--|
|                     | Results | Forecast      | Change | Results | Forecast      | Value  | Percentage<br>(%) |  |
| North America       |         | (Million \$)  |        |         | (Billion      | n yen) |                   |  |
| LATUDA®             | 421     | 610           | 189    | 42.2    | 61.0          | 18.8   | 44.6              |  |
| LUNESTA®            | 579     | 85            | (494)  | 58.0    | 8.5           | (49.5) | (85.3)            |  |
| XOPENEX®            | 121     | 92            | (29)   | 12.1    | 9.2           | (2.9)  | (23.8)            |  |
| BROVANA®            | 168     | 208           | 40     | 16.8    | 20.8          | 4.0    | 23.6              |  |
| Ciclesonide         | 81      | 93            | 12     | 8.2     | 9.3           | 1.1    | 14.0              |  |
| APTIOM <sup>®</sup> | —       | 35            | 35     | _       | 3.5           | 3.5    | _                 |  |
| Others              | 80      | 67            | (13)   | 8.0     | 6.7           | 1.3    | (16.8)            |  |
| Total               | 1,450   | 1,190         | (260)  | 145.3   | 119.0         | (26.3) | (18.1)            |  |
| China               |         | (Million RMB) |        |         | (Billion yen) |        |                   |  |
| MEROPEN®            | 597     | 665           | 68     | 9.8     | 10.6          | 0.8    | 8.3               |  |
| Others              | 131     | 159           | 28     | 2.1     | 2.6           | 0.5    | 21.4              |  |
| Total               | 727     | 824           | 97     | 11.9    | 13.2          | 1.3    | 10.7              |  |



Exchange Rate: FY2013 Results : 1US\$ = ¥ 100.2, 1RMB = ¥16.4 FY2014 Forecast.: 1US\$ = ¥ 100.0, 1RMB = ¥16.0

# **Returns to Shareholders**

### **Dividend Policy**

- Allot appropriate dividends in line with performance while balancing aggressive investment and internal reserves for future growth
- Also consider stable dividends

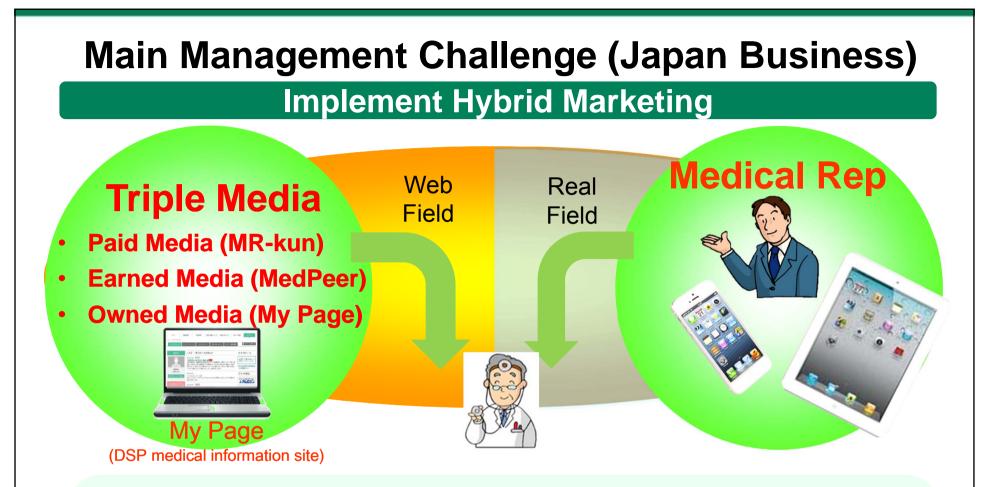
### **Changes in dividends**

|                           | FY2012 | FY2013<br>(planned) | FY2014<br>(planned) |
|---------------------------|--------|---------------------|---------------------|
| Dividends per share (yen) | 18.00  | 18.00               | 18.00               |
| Payout ratio (%)          | 71.2   | 35.7                | 59.6                |
| 〈reference〉               |        |                     |                     |
| Dividend on equity (%)    | 2.1    | 1.9                 | 1.8                 |



# FY2014 Main Management Challenges





### FY2014 Key Challenges

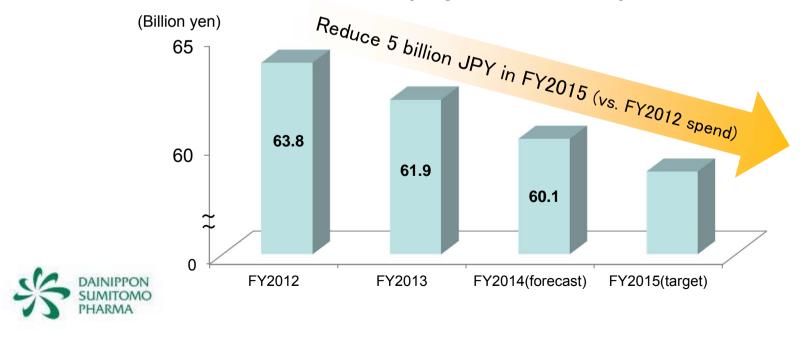
- Maximize total sales of three anti-hypertensive drugs: AIMIX<sup>®</sup>, AVAPRO<sup>®</sup> and AMLODIN<sup>®</sup> in order to contribute to the hypertension treatment
- Intensify promotional activities for growth products such as LONASEN<sup>®</sup>, TRERIEF<sup>®</sup> and METGLUCO<sup>®</sup>

# Main Management Challenge (Japan Business)

## **Promoting Streamlining Project to Strengthen Foundation**

### Pursue management efficiency

- Compress SG&A (reduce expenses, optimize resources and simplify organization, etc.)
  - ✓ Reduction target at 5 billion JPY in FY2015 (vs. FY2012 actual)
  - ✓ Projected to reduce 3.7 billion JPY in FY2014 (vs. FY2012 actual)
- Improve asset efficiency (Consolidate sites, compress inventory assets, etc.)



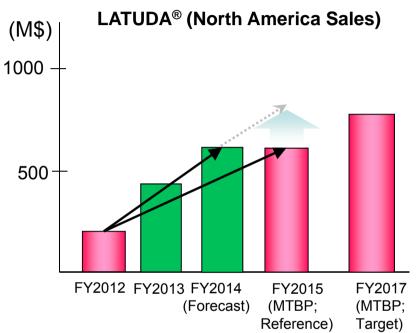
### SG&A(Japan Business)

# Main Management Challenges (North America)

### **Growth of LATUDA® and APTIOM®**

### • LATUDA®

- Exceeding midterm business plan goal
- Further expanding prescription volume after bipolar I depression indication was approved
- Promotional activities including DTC-TV



### • APTIOM<sup>®</sup>

- $\checkmark\,$  Significant and sustained reduction of seizure with once daily dosing
- ✓ Favorable safety profile
- ✓ Promoted by 120 dedicated reps



# **Clinical Development Status**



### Development Pipeline (1) (as of May 8, 2014) Psychiatry & Neurology Field

| Brand name/<br>Product code | Generic name    | Proposed indication   | Development<br>location | Phase<br>I | Phase<br>II | Phase<br>III | Submitted  |
|-----------------------------|-----------------|---|-------------------------|------------|-------------|--------------|------------|
| LATUDA®                     | lurasidone      | Schizophrenia   | Europe ※1               |            |             |              |            |
| (SM-13496)                  | hydrochloride   | Schizophrenia   | Australia               |            |             |              |            |
|                             |                 | (New indication) Bipolar I depression                               | Canada                  |            |             |              |            |
|                             |                 | Schizophrenia   | Taiwan                  |            |             |              |            |
|                             |                 | Schizophrenia   | Japan/China             |            |             |              |            |
|                             |                 | Bipolar I depression,<br>Bipolar maintenance                        | Japan                   |            |             |              |            |
|                             |                 | (New indication) Bipolar maintenance                                | U.S./Europe, etc.       |            |             |              |            |
|                             |                 | (New indication) MDD with mixed features                            | U.S./Europe, etc.       |            |             |              |            |
|                             | eslicarbazepine | Epilepsy- Adjunctive therapy  | Canada                  |            |             |              |            |
| SEP-0002093) acetate        |                 | (New indication) Epilepsy- Monotherapy                              | U.S.                    |            |             |              |            |
| LONASEN®                    | blonanserin     | Schizophrenia   | China                   |            |             |              |            |
|                             |                 | (Addition of pediatric usage)<br>Schizophrenia                      | Japan                   |            |             |              |            |
|                             |                 | (New formulation: Transdermal patch)<br>Schizophrenia               | Japan                   |            |             |              |            |
| AS-3201                     | ranirestat      | Diabetic neuropathy   | Japan                   |            |             |              |            |
| EPI-743                     | TBD             | Leigh syndrome  | Japan                   |            |             |              | <b>%</b> 2 |
| SEP-225289                  | TBD             | Attention-deficit hyperactivity disorder (ADHD)                     | U.S.                    |            |             |              |            |
| TRERIEF®                    | zonisamide      | (New indication) Parkinsonism in<br>Dementia with Lewy Bodies (DLB) | Japan                   |            |             |              |            |
| DSP-2230                    | TBD             | Neuropathic pain  | U.K. /U.S.              |            |             |              |            |
| SEP-363856                  | TBD             | Schizophrenia   | U.S.                    |            |             |              |            |

2 Phase II/III study

Revisions since the previous announcement are in red.

# **Development Pipeline (2) (as of May 8, 2014)**

#### **Cancer Field**

| Brand name/<br>Product code                  | Generic name               | Proposed indication   | Development<br>location     | Phase<br>I | Phase<br>II | Phase<br>III | Submitted |
|--|----------------------------|---|-----------------------------|------------|-------------|--------------|-----------|
| CALSED <sup>®</sup><br>(Brand name in Japan) | amrubicin<br>hydrochloride | Small cell lung cancer  | China                       |            |             |              |           |
| BBI608                                       | TBD                        | Colorectal cancer (Monotherapy)<br>(Global clinical trial)      | U.S./Canada/<br>Japan, etc. |            |             |              |           |
|  |                            | Gastric cancer (Combination therapy)<br>(Global clinical trial) | U.S.                        |            |             |              |           |
|  |                            | Colorectal cancer<br>(Combination therapy)                      | U.S./Canada                 |            |             |              |           |
|  |                            | Solid cancer<br>(Combination therapy)                           | U.S./Canada                 |            |             | <b>%</b> 1   |           |
|  |                            | Gastrointestinal cancer<br>(Combination therapy)                | U.S. /Canada                |            |             |              |           |
|  |                            | Gastric cancer<br>(Combination therapy)                         | Japan                       |            |             |              |           |
| WT4869                                       | TBD                        | Myelodysplastic syndromes                                       | Japan                       |            | <b>※</b> 2  |              |           |
|  |                            | Solid cancer  | Japan                       |            |             |              |           |
| WT2725                                       | TBD                        | Solid cancer, Hematologic cancer                                | U.S.                        |            |             |              |           |
|  |                            | Solid cancer  | Japan                       |            |             |              |           |
| BBI503                                       | TBD                        | Solid cancer (Monotherapy)                                      | U.S./Canada                 |            |             |              |           |

Revisions since the previous announcement are in red.

※1 Phase II of Phase I/II study



※2 Phase I of Phase I/II study

# **Development Pipeline (3) (as of May 8, 2014)**

#### **Respiratory Field**

| Brand name/<br>Product code | Generic name           | Proposed indication                          | Development<br>location | Phase<br>I | Phase<br>II | Phase<br>III | Submitted |
|-----------------------------|------------------------|--|-------------------------|------------|-------------|--------------|-----------|
| SUN-101                     | glycopyrrolate bromide | Chronic obstructive pulmonary disease (COPD) | U.S.                    |            |             |              |           |
| DSP-3025                    | TBD                    | Bronchial asthma/Allergic rhinitis           | Japan                   |            |             |              |           |

#### Cardiovascular / Diabetes Field

| Brand name/<br>Product code | Generic name               | Proposed indication   | Development<br>location | Phase<br>I | Phase<br>II | Phase<br>III | Submitted |
|-----------------------------|----------------------------|---|-------------------------|------------|-------------|--------------|-----------|
| METGLUCO®                   | metformin<br>hydrochloride | (Addition of pediatric usage) Type 2 diabetes   | Japan                   |            |             |              |           |
| SUREPOST®                   | repaglinide                | (New indication) Type 2 diabetes<br>(All combination therapies including DPP-4<br>inhibitors) | Japan                   |            |             |              |           |

#### **Other Fields**

| Brand name/<br>Product code | Generic name     | Proposed indication                                    | Development<br>location | Phase<br>I | Phase<br>II | Phase<br>III | Submitted |
|-----------------------------|------------------|--|-------------------------|------------|-------------|--------------|-----------|
| DSP-1747                    | obeticholic acid | Nonalcoholic steatohepatitis (NASH)                    | Japan                   |            |             |              |           |
| DSP-6952                    | TBD              | IBS with constipation, Chronic idiopathic constipation | Japan                   |            |             |              |           |



# Clinical Development Status (Major Changes after January 31, 2014)

### LATUDA<sup>®</sup> (lurasidone hydrochloride)

- Approved in Australia for the indication of schizophrenia (March 2014)
- Approved in Europe for the indication of schizophrenia (March 2014)
- Approved in Canada for the additional indication of bipolar I depression (March 2014)

### **BBI608**

 Started Phase III global clinical trial for gastric cancer in the U.S. (combination therapy with paclitaxel)

### Discontinued

- DSP-5990 (Japan : Phase I)
- DSP-1053 (U.S.: Phase I)



| Submission target of the Main late Development Pipeline |  |                   |             |                   |        |  |  |  |
|---|--|-------------------|-------------|-------------------|--------|--|--|--|
| Field   | Development products   | Submission target |             |                   |        |  |  |  |
|   |  | FY2014            | FY2015      | FY2016            | FY2017 |  |  |  |
|   | APTIOM <sup>®</sup> <eslicarbazepine acetate=""><br/>(Epilepsy / Monotherapy) U.S.</eslicarbazepine>   |                   |             |                   |        |  |  |  |
|   | SM-13496 <lurasidone hydrochloride=""><br/>(Schizophrenia) Japan/ China</lurasidone>                   |                   |             |                   |        |  |  |  |
| Psychiatry<br>&   | LATUDA <sup>®</sup> <lurasidone hydrochloride=""><br/>(Bipolar maintenance) U.S.</lurasidone>          |                   |             |                   |        |  |  |  |
| Neurology<br>Field                                      | ★SM-13496 <lurasidone hydrochloride=""><br/>(Bipolar I depression) Japan.</lurasidone>                 |                   |             |                   |        |  |  |  |
|   | EPI-743<br>(Leigh syndrome) Japan  |                   |             |                   |        |  |  |  |
|   | AS-3201 <ranirestat><br/>( Diabetic neuropathy ) Japan</ranirestat>                                    |                   |             |                   |        |  |  |  |
|   | BBI608<br>(Colorectal cancer / Monotherapy) U.S.   |                   |             |                   |        |  |  |  |
| Cancer Field  | BBI608<br>(Colorectal cancer / Monotherapy) Japan  |                   |             |                   |        |  |  |  |
| Cancer Field  | BBI608<br>(Gastric cancer / Combination therapy) U.S.  |                   |             |                   |        |  |  |  |
|   | BBI503<br>(Solid cancer / Monotherapy) U.S./ Japan   |                   |             |                   |        |  |  |  |
| Respiratory<br>Field                                    | SUN-101 <glycopyrrolate bromide=""><br/>(Chronic obstructive pulmonary disease ) U.S.</glycopyrrolate> |                   |             |                   |        |  |  |  |
| Other   | ★ iPS cell-derived RPE cells HLS001<br>(Age-related macular degeneration ) Japan                       |                   |             |                   |        |  |  |  |
| *SB623 don't have<br>★Revisions since                   | e any options exercised, aren't described.   | New Chemical      | Entities Ne | w Indication etc. | 27     |  |  |  |

# **BBI608 and BBI503 - Clinical development status**

### **BBI608**

### U.S., Canada, Japan, etc.

- Colorectal cancer (Monotherapy)
  - Phase III in progress (initiated in 1Q 2013)

Launch Goal North America :FY2015 Japan :FY2016

### U.S.

- Gastric cancer (Combination therapy)
  - Phase III in progress (initiated in 2Q 2014)

### U.S., Canada

- Colorectal cancer (Combination with Cetuximab, Panitumumab, or Capecitabine) Phase II in progress (initiated in 1Q 2012)
- Solid cancer (Combination with paclitaxel)
   Phase II of Phase I / II in progress (initiated in 2Q 2013)
- Gastrointestinal cancer (Combination with FOLFOX<sup>\*1</sup>, FOLFOX<sup>\*1</sup> and Bevacizumab, CAPOX<sup>\*2</sup>, FOLFIRI<sup>\*3</sup>, FOLFIRI<sup>\*3</sup> and Bevacizumab, or Regorafenib)
   Phase I in progress (initiated in 4Q 2013) \*1:FOLFOX (Combination with Fluorouracil, Leucovorin, Oxaliplatin)

### Japan

• Gastric cancer (Combination with paclitaxel)

Phase I in progress (initiated in 4Q 2013)

\*2: CAPOX (Combination with Capecitabine, Oxaliplatin)

\*3: FOLFIRI (Combination with Fluorouracil, Leucovorin, Irinotecan)

### **BBI503**

- U.S., Canada
  - Solid cancer (Monotherapy)

Revisions since the previous announcement are in red.

Phase I in progress (initiated in 1Q 2012)



# FY2014 Main Challenges <Oncology Field>

### Clinical Development Goal

- BBI608: Colorectal cancer (monotherapy) (U.S.) filing
  - Planning to conduct interim analysis in 2014 and file by the end of FY2014
- BBI503: Transition to Phase III (U.S.) in FY2014

### Present data at 2014 American Society of Clinical Oncology (ASCO)

- Four presentations have been adopted and the summary to be made public on May 14 (US time)
  - BBI608 Phase I/II study extension for solid cancer (monotherapy) (BBI608-101 study)
  - BBI608 Phase I study for solid cancer (combination with paclitaxel) (BBI608-201 study)
  - BBI608 Phase III study plan for colorectal cancer (monotherapy) (BBI608-CO23 study)
  - BBI503 Phase I study for solid cancer (monotherapy) (BBI503-101 study)

### Article on mechanism of action

- Submitted already, under review
- Establish sales organization for oncology business (U.S.)
  - Planning to start hiring sales force in FY2014 in preparation for BBI608 launch in FY2015
  - Anticipating 100-150 sales reps at the time of BBI608 launch

## FY2014 Main Challenges <New Fields (1)>

### ■ SB623

- A meeting is scheduled to discuss with FDA Phase IIb/III study plan based on the Phase I/IIa study results by San Bio
- Planning to execute option rights during the first half of FY2014 (joint development and exclusive marketing rights in North America)
- Planning to start Phase IIb/III study in North America in 2014

### Regenerative & Cellular Medicine

- Established a joint venture company "SighRegen" with Healios K.K. (February 2014)
- Promote commercialization of iPS cell-derived RPE cells products(HLS001)
- Promote research and production activities at Kobe Regenerative & Cellular Medicine Center (opened in April 2014)
- Accelerate research for the practical application of iPS cells to treat retinal diseases and spinal cord injuries



# FY2014 Main Challenges <New Fields (2)>

### DSP-1747

- Conducting Phase II study for nonalcoholic steatohepatitis (NASH)
- Consider future development plan for PBC in Japan
- Mitochondria-related Drug Discovery & Development Project
  - EPI-743
    - Promote development to file for the indication of Leigh syndrome during FY2015 (first half) in Japan
    - Consider additional indications in Japan based on clinical study results by Edison
  - EPI-589
    - •Planning to start Phase I study in Japan in FY2014
  - Promote joint research with Edison to generate new medicine related to metabolism of intracellular energy



# LATUDA<sup>®</sup>(Lurasidone) – Clinical development status

### U.S. (Schizophrenia)

#### Key Current (or Ongoing) Studies in Schizophrenia

- Low-dose Schizophrenia Study with 20mg/day: initiated in 2Q 2013, in progress
- Pediatric (6-17 yrs) Efficacy Study: initiated in 3Q 2013, in progress

### U.S. (Bipolar disorder, others)

- Bipolar maintenance
  - Phase III study initiated in 2Q 2011
- MDD with mixed features
  - Phase III study initiated in 2Q 2011
- IM depot formulation
  - Pre-clinical stage

### **Outside the U.S.**

Schizophrenia/ Phase III study in progress (Initiated in 2Q 2012) Japan: Bipolar I depression, Bipolar maintenance/ Phase III study in progress (Initiated in 3Q 2013) Bipolar I depression/ Approved in March 2014 Canada: Schizophrenia/ Phase III study in progress (Initiated in 3Q 2013) China: Europe: Schizophrenia/ Approved in March 2014 by Takeda - United Kingdom: Launch target in September 2014 through a local subsidiary of DSP Bipolar disorder/ Plan to submit by Takeda in Europe (in Phase III stage) DSP plans to commercialize lurasidone independently in the U.K. Schizophrenia/ Approved in March 2014, Launch target is in FY2014 Australia: Schizophrenia/ Submitted by Standard Chem. & Pharm in 3Q 2013 Taiwan:

# **Disclaimer Regarding Forward-looking Statements**

The statements made in this presentation material are forwardlooking statements based on management's assumptions and beliefs in light of information available up to the day of announcement, and involve both known and unknown risks and uncertainties.

Actual financial results may differ materially from those presented in this document, being dependent on a number of factors.

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